

**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**WATER POLLUTION CONTROL  
FACILITY**



March 28, 2008

Town Council Members:

Presented herein is the proposed operating budget for the Water Pollution Control Facility for the fiscal year commencing July 1, 2008. This budget is based on maintaining the current residential and commercial sewer user fees at \$250 and \$2.86 per unit per annum, respectively.

Several years ago, the WPCA approved a plan to build a capital reserve to support a comprehensive overhaul and upgrade of the treatment plant to be completed in FY2009. This action yielded a fund that has been set aside to offset the cost associated with future borrowings. The comprehensive overhaul is expected to cost \$61.9 million, of which the State is expected to provide a grant of approximately 21.9% of the overall cost with the remainder being eligible for low-interest loan financing through the State.

As of June 30, 2007, the Wastewater Operating Fund had a healthy balance of cash and cash equivalents in the amount of \$6.4 million, which is more than the annual operating cost of the facility. This budget provides for necessary salaries and benefits as well as significant increases in the costs for sludge disposal, electricity and the purchase of nitrogen credits. Debt service costs are projected to increase significantly in Fiscal 2010 as the payments become due for the upgrade of the plant.

The administration remains committed to finding new ways in which to operate this facility as efficiently as possible. Much of this effort involves controlling labor and benefit costs, along with utility and sludge disposal costs, which together account for the majority of operating expenses. Still, at less than \$21 per month for the average-sized family, the cost of wastewater treatment is quite reasonable when compared to other public utilities.

Respectfully submitted,

James R. Miron, Mayor



**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**38 - SEWER USE (WPCA) FUND  
938 - SEWER USE (WPCA)**

<b>REVENUE SUMMARY - SEWER USE (WPCA) FUND</b>						
<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005 ACTUAL</u>	<u>FY 2006 ACTUAL</u>	<u>FY 2007 ACTUAL</u>	<u>FY 2008 BUDGET</u>	<u>FY 2009 MAYOR PROPOSED</u>	<u>FY 2009 TOWN COUNCIL APPROVED</u>
<b>SEWER USE</b>						
4061 Current Res Swr Use Fee	\$ 3,978,870	\$ 4,053,958	\$ 4,543,340	\$ 4,463,813	\$ 4,477,825	\$ 4,477,825
4062 Current ResSwr Use - Interest	\$ 36,497	\$ 41,947	\$ 41,368	\$ 20,000	\$ 24,000	\$ 24,000
4063 Current Res Swr Use - Lien	\$ 776	\$ 4,490	\$ 7,010	\$ 1,000	\$ 1,000	\$ 1,000
4064 Arrears Res Swr Use Fee	\$ 116,239	\$ 139,175	\$ (430)	\$ 167,000	\$ 186,000	\$ 186,000
4065 Arrears Res Swr Use - Interest	\$ 37,482	\$ 38,463	\$ 35,465	\$ 35,000	\$ 40,000	\$ 40,000
4066 Arrears Res Swr Use Fee - Lien	\$ 17,019	\$ 16,436	\$ 19,074	\$ 23,000	\$ 22,000	\$ 22,000
4071 Current Comm Swr Use Fee	\$ 1,003,541	\$ 1,195,658	\$ 1,428,739	\$ 1,464,838	\$ 1,496,265	\$ 1,496,265
4072 Current Comm Swr Use - Interest	\$ 8,379	\$ 9,631	\$ 5,822	\$ 5,000	\$ 3,000	\$ 3,000
4073 Current Comm Swr Use - Penalty	\$ 159	\$ 216	\$ 384	\$ -	\$ -	\$ -
4074 Current Comm Swr Use Fee - Fee	\$ 27,254	\$ 10,819	\$ -	\$ 39,000	\$ 38,000	\$ 38,000
4075 Arrears Comm Swr Use Fee - Int	\$ 9,938	\$ 2,296	\$ 3,531	\$ 5,000	\$ 8,000	\$ 8,000
4076 Arrears Comm Swr Use Fee - Lien	\$ 1,348	\$ 559	\$ 998	\$ -	\$ 1,082	\$ 1,082
4080 WPCA - Connection Charges	\$ -	\$ -	\$ 133,296	\$ -	\$ 5,000	\$ 5,000
4276 Rev - Miscellaneous Grants	\$ -	\$ -	\$ 50,147	\$ -	\$ -	\$ -
4649 Other - Miscellaneous Rev	\$ 404,862	\$ 87,490	\$ -	\$ 4,880	\$ -	\$ -
2039 WPCA Upgrade Rev	\$ 1,206,864	\$ 905,722	\$ 10,808,228	\$ 31,000,000	\$ 18,148,519	\$ 18,148,519
2038 Pump Station Improvements Rev	\$ -	\$ -	\$ 1,115,406	\$ -	\$ -	\$ -
	<b>\$ 6,849,228</b>	<b>\$ 6,506,860</b>	<b>\$ 18,192,378</b>	<b>\$ 37,228,531</b>	<b>\$ 24,450,691</b>	<b>\$ 24,450,691</b>
<b>INVESTMENT INCOME</b>						
4501 Investment Income	\$ 172,163	\$ 266,732	\$ 350,477	\$ 285,083	\$ 215,679	\$ 215,679
	<b>\$ 172,163</b>	<b>\$ 266,732</b>	<b>\$ 350,477</b>	<b>\$ 285,083</b>	<b>\$ 215,679</b>	<b>\$ 215,679</b>
<b>GRAND TOTALS</b>	<b>\$ 7,021,391</b>	<b>\$ 6,773,592</b>	<b>\$ 18,542,856</b>	<b>\$ 37,513,614</b>	<b>\$ 24,666,370</b>	<b>\$ 24,666,370</b>



**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**38 - SEWER USE (WPCA) FUND  
938 - SEWER USE (WPCA)**

**SEWER USE (WPCA) FUND - EXPENDITURES**

<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2009</u>
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>MAYOR</u> <u>PROPOSED</u>	<u>TOWN COUNCIL</u> <u>APPROVED</u>
6003 Payroll - Regular	\$ 1,017,186	\$ 1,075,769	\$ 1,169,805	\$ 1,236,071	\$ 1,241,008	\$ 1,241,008
6009 Payroll - Supplementary	\$ -	\$ -	\$ 6,503	\$ 4,000	\$ 6,500	\$ 6,500
6020 Payroll - Overtime	\$ 218,164	\$ 228,032	\$ 242,920	\$ 237,000	\$ 275,000	\$ 275,000
6022 Shift Differential	\$ 4,365	\$ 4,339	\$ 4,362	\$ 4,400	\$ 4,400	\$ 4,400
6025 Out of Category	\$ 2,822	\$ 2,841	\$ 1,880	\$ 3,000	\$ 3,000	\$ 3,000
6051 Pension Fund	\$ 293,624	\$ 336,000	\$ 141,300	\$ 180,126	\$ 179,365	\$ 179,365
6052 Social Security	\$ 101,115	\$ 99,544	\$ 109,174	\$ 110,552	\$ 117,045	\$ 117,045
6053 Hospital Insurance	\$ 186,857	\$ 206,000	\$ 220,348	\$ 231,358	\$ 249,288	\$ 249,288
6054 Life Insurance	\$ -	\$ 15,133	\$ 7,400	\$ 7,400	\$ 7,400	\$ 7,400
6055 401a Retirement	\$ 47,158	\$ 48,169	\$ 53,960	\$ 52,836	\$ 52,883	\$ 52,883
6056 Longevity	\$ 4,575	\$ 6,080	\$ 8,370	\$ 9,360	\$ 10,320	\$ 10,320
6058 Uniform Maintenance	\$ 10,493	\$ 9,352	\$ 8,990	\$ 10,550	\$ 10,550	\$ 10,550
6061 Education	\$ 5,498	\$ 2,919	\$ 569	\$ 5,000	\$ 4,000	\$ 4,000
6102 Printing & Stationary	\$ 1,617	\$ 1,601	\$ 1,781	\$ 2,200	\$ 2,200	\$ 2,200
6152 Chemical Supplies	\$ 67,111	\$ 72,945	\$ 72,105	\$ 90,000	\$ 90,000	\$ 90,000
6157 Gas & Oil	\$ 9,935	\$ 10,017	\$ 14,382	\$ 9,500	\$ 11,000	\$ 11,000
6163 Safety Equipment	\$ 3,016	\$ 3,283	\$ 1,467	\$ 3,400	\$ 3,400	\$ 3,400
6199 Materials - Other	\$ 16,155	\$ 18,941	\$ 18,833	\$ 25,000	\$ 21,000	\$ 21,000
6206 Lab Maintenance	\$ 3,087	\$ 3,491	\$ 2,594	\$ 3,500	\$ 3,500	\$ 3,500
6212 Small Tool Equipment	\$ 1,368	\$ 1,210	\$ 1,233	\$ 1,500	\$ 1,500	\$ 1,500
6302 Equipment Service	\$ 11,748	\$ 14,200	\$ 13,270	\$ 15,000	\$ 15,000	\$ 15,000
6307 Sewer Line Maintenance	\$ 17,640	\$ 10,955	\$ 40,605	\$ 40,000	\$ 40,000	\$ 40,000
6308 Pump Station Maintenance	\$ 16,803	\$ 13,998	\$ 8,569	\$ 20,000	\$ 20,000	\$ 20,000



**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**38 - SEWER USE (WPCA) FUND  
938 - SEWER USE (WPCA)**

**SEWER USE (WPCA) FUND - EXPENDITURES**

continued:

<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2009</u>
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>MAYOR</u>	<u>TOWN COUNCIL</u>
					<u>PROPOSED</u>	<u>APPROVED</u>
6309 Auto Maintenance	\$ 7,908	\$ 9,708	\$ 12,030	\$ 8,500	\$ 8,500	\$ 8,500
6319 Records Maintenance	\$ 30,498	\$ 36,136	\$ 21,699	\$ 50,000	\$ 35,000	\$ 35,000
6361 Gas - Heating	\$ 31,456	\$ 50,153	\$ 61,525	\$ 36,700	\$ 65,000	\$ 65,000
6362 Electric	\$ 416,515	\$ 480,372	\$ 680,204	\$ 885,000	\$ 885,000	\$ 885,000
6363 Heating - Oil	\$ 21,819	\$ 45,191	\$ 15,850	\$ 50,000	\$ 15,000	\$ 15,000
6364 Water	\$ 35,523	\$ 23,407	\$ 23,613	\$ 25,000	\$ 25,000	\$ 25,000
6393 Project Contractor	\$ 1,942,201	\$ 2,927,922	\$ 16,180,891	\$ 31,000,000	\$ 15,382,496	\$ 15,382,496
6469 Sludge Contract Service	\$ 695,170	\$ 644,754	\$ 767,034	\$ 1,027,100	\$ 1,027,100	\$ 1,027,100
6499 Contractual Services	\$ 45,102	\$ 74,156	\$ 45,642	\$ 75,000	\$ 75,000	\$ 75,000
6500 Capital Equipment	\$ 228,647	\$ 20,000	\$ 17,000	\$ 25,000	\$ 25,000	\$ 25,000
6501 Purchased Insurance	\$ 54,244	\$ -	\$ 28,120	\$ 59,600	\$ 26,175	\$ 26,175
6519 TV Sewer Inspections	\$ 1,200	\$ 4,200	\$ 5,400	\$ 7,500	\$ 7,500	\$ 7,500
6528 Refunds	\$ 129,712	\$ 153,154	\$ 164,980	\$ 188,000	\$ 383,000	\$ 383,000
7001 Transfer to General Fund	\$ 110,000	\$ 222,500	\$ 228,300	\$ 234,008	\$ 240,000	\$ 240,000
6621 Workers Compensation	\$ -	\$ -	\$ -	\$ 115,200	\$ 115,200	\$ 115,200
6641 Capital Outlay Contingency	\$ 45,223	\$ 253,442	\$ 14,753	\$ 115,000	\$ 115,000	\$ 115,000
6689 Other Contingency	\$ (2,573,896)	\$ (3,173,621)	\$ (15,984,036)	\$ 40,000	\$ 40,000	\$ 40,000
6705 Amortization Expense	\$ 20,673	\$ 20,673	\$ -	\$ -	\$ -	\$ -
6902 Bond Principal Payment	\$ 183,429	\$ 1,066,209	\$ 321,833	\$ 777,326	\$ 326,850	\$ 326,850
6921 Bond Interest Payment	\$ 30,272	\$ 68,127	\$ 41,928	\$ -	\$ 70,554	\$ 70,554
<b>DEPARTMENT TOTALS</b>	<b>\$ 3,496,033</b>	<b>\$ 5,111,302</b>	<b>\$ 4,797,185</b>	<b>\$ 37,020,687</b>	<b>\$ 21,235,734</b>	<b>\$ 21,235,734</b>





**PROGRAM DESCRIPTION**

The Water Pollution Control Facility is responsible for the collection and treatment of sewage in the Town of Stratford. The staff of 22 full-time employees operate the treatment facility on a 24-hour/day, 7-day/week schedule year-round, while maintaining approximately 75 miles of storm and 200 miles of sanitary sewers, as well as the fifteen pumping stations in town.

Personnel	FY 05 Approved	FY 06 Approved	FY 07 Approved	FY 08 Approved	FY 09 Mayor Proposed	FY 09 Council Approved
Positions	23.0	23.0	21.0	22.0	22.0	22.0

**BASIC BUDGET LINE ITEM JUSTIFICATION**

Department	Sewer Use (Water Pollution Control)	2009 Adopted Budget
<b>38938-6020</b>	<b>Overtime</b>	<b>\$ 275,000</b>
Anticipated overtime expenses based on the following:		
	Weekend/holiday/standby coverage	\$ 160,000
	Emergency/scheduled overtime	\$ 115,000
<b>38938-6058</b>	<b>Uniforms</b>	<b>\$ 10,550</b>
Pursuant to the terms of the applicable union contract, payments for uniform maintenance/safety shoes.		
<b>38938-6061</b>	<b>Education</b>	<b>\$ 4,000</b>
This account reflects the cost of dues for WPCF, AWWA, and CASHO; training for sewer crew and plant operators; and receipt of federal newsletters and professional and technical journals.		
<b>38938-6152</b>	<b>Chemicals</b>	<b>\$ 90,000</b>
This account covers the cost of Sodium Hypo-chlorite (\$31,000), Potassium Odor Control (\$32,000), Polymer (\$24,000), and Purafil Odor Control (\$1,000).		



<b>38938-6157</b>	<b>Gas, Oil, Lube</b>	<b>\$</b>	<b>11,000</b>
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This account covers the purchase of approximately 3,500 gallons of fuel for the facility's vehicles and mobile equipment.

<b>38938-6199</b>	<b>Operating Supplies</b>	<b>\$</b>	<b>21,000</b>
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This account provides for the purchase of degreasers, cleaning equipment and supplies, steel and aluminum stock, grease and oil, electrical & plumbing supplies, and other maintenance necessities.

<b>38938-6206</b>	<b>Lab Maintenance</b>	<b>\$</b>	<b>3,500</b>
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Provides for consumable lab supplies and chemicals, replacement glassware, and maintenance on the mettler balance.

<b>38938-6309</b>	<b>Vehicle Maintenance</b>	<b>\$</b>	<b>8,500</b>
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This account covers the cost of tune-ups, oil changes, replacement tires and batteries, and other vehicle servicing needs.

<b>38938-6362</b>	<b>Electricity</b>	<b>\$</b>	<b>885,000</b>
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This account provides for the cost of electricity at the WPC facility and outlying pump stations.

<b>38938-6499</b>	<b>Contractual Services</b>	<b>\$</b>	<b>75,000</b>
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This account covers the cost of service contracts for equipment including all instrumentation within the plant, computers, copiers and office equipment, oxygen, acetylene and Scott Air Packs, auxiliary generators, and State-mandated quarterly toxicity tests.

<b>38938-6519</b>	<b>TV Inspection Services</b>	<b>\$</b>	<b>7,500</b>
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Reflects the cost of TV inspection of sewers and smoke-testing to detect illegal connections and breaks in the line.

<b>38938-6621</b>	<b>Workers' Compensation</b>	<b>\$</b>	<b>115,200</b>
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This account provides funds to the department's allocation of Workers' Compensation Costs.

<b>38938-6902</b>	<b>Debt Retirement</b>	<b>\$</b>	<b>397,404</b>
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Principal and interest payments on sewer projects for which bonds were issued.





**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**SHORT BEACH  
GOLF COURSE**

**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**40 - SHORT BEACH GOLF  
940 - SHORT BEACH GOLF COURSE**

<b>REVENUE SUMMARY - SHORT BEACH GOLF</b>						
<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005 ACTUAL</u>	<u>FY 2006 ACTUAL</u>	<u>FY 2007 ACTUAL</u>	<u>FY 2008 BUDGET</u>	<u>FY 2009 MAYOR PROPOSED</u>	<u>FY 2009 TOWN COUNCIL APPROVED</u>
<b>RECREATION</b>						
4001 Tees, Carts, Club Rentals, ID	\$ 26,016	\$ 23,527	\$ 24,965	\$ 25,000	\$ 25,000	\$ 25,000
4002 Soda, Juice, Coffee	\$ 6,896	\$ 7,722	\$ 4,613	\$ 3,000	\$ 3,000	\$ 3,000
4372 Short Beach Golf Course	\$ 268,969	\$ 274,928	\$ 274,469	\$ 330,000	\$ 304,156	\$ 304,156
4003 Lessons	\$ 3,500	\$ 3,500	\$ -	\$ 3,000	\$ 4,000	\$ 4,000
4004 Pro Shop Concessions	<u>\$ 1,851</u>	<u>\$ 1,381</u>	<u>\$ 571</u>	<u>\$ 2,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
	<b><u>\$ 307,232</u></b>	<b><u>\$ 311,058</u></b>	<b><u>\$ 304,619</u></b>	<b><u>\$ 363,000</u></b>	<b><u>\$ 337,156</u></b>	<b><u>\$ 337,156</u></b>
<b>INVESTMENT INCOME</b>						
4501 Investment Income	<u>\$ 3,147</u>	<u>\$ 6,960</u>	<u>\$ 12,625</u>	<u>\$ -</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
	<u>\$ 3,147</u>	<u>\$ 6,960</u>	<u>\$ 12,625</u>	<u>\$ -</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
<b>GRAND TOTALS</b>	<b><u>\$ 310,379</u></b>	<b><u>\$ 318,018</u></b>	<b><u>\$ 317,244</u></b>	<b><u>\$ 363,000</u></b>	<b><u>\$ 342,156</u></b>	<b><u>\$ 342,156</u></b>



**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**40 - SHORT BEACH GOLF  
940 - SHORT BEACH GOLF COURSE**

<b>SHORT BEACH GOLF - EXPENDITURES</b>							
		<b>FY 2005</b>	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>	<b>FY 2009</b>	<b>FY 2009</b>
						<b>MAYOR</b>	<b>TOWN COUNCIL</b>
<b>ACCOUNT DESCRIPTION</b>		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>PROPOSED</b>	<b>APPROVED</b>
6003	Payroll - Regular	\$ 63,224	\$ 71,882	\$ 92,926	\$ 93,423	\$ 94,293	\$ 94,293
6005	Payroll - Seasonal	\$ 80,351	\$ 81,285	\$ 78,586	\$ 76,689	\$ 76,704	\$ 76,704
6020	Payroll - Overtime	\$ 4,881	\$ 1,646	\$ 3,130	\$ 2,927	\$ 2,866	\$ 2,866
6052	Social Security	\$ 11,268	\$ 12,851	\$ 13,704	\$ 13,151	\$ 13,214	\$ 13,214
6053	Hospital Insurance	\$ 14,003	\$ 20,400	\$ 33,500	\$ 30,051	\$ 28,136	\$ 28,136
6056	Longevity	\$ 675	\$ 800	\$ 1,085	\$ 850	\$ 900	\$ 900
6058	Uniform Maintenance	\$ 250	\$ 300	\$ 1,000	\$ 500	\$ 500	\$ 500
6061	Education	\$ 1,330	\$ 1,249	\$ 1,665	\$ 1,500	\$ 1,500	\$ 1,500
6062	Safety Shoes	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ 100
6063	Pension Deposit	\$ 27,188	\$ 31,100	\$ 23,800	\$ 34,686	\$ 23,160	\$ 23,160
6102	Printing & Stationary	\$ 1,938	\$ 2,924	\$ 2,784	\$ 2,850	\$ 2,850	\$ 2,850
6149	Pro Shop Concessions	\$ 1,596	\$ 1,563	\$ 136	\$ 2,000	\$ 1,000	\$ 1,000
6150	Refreshment	\$ 7,166	\$ 7,003	\$ 3,930	\$ 500	\$ 500	\$ 500
6154	Custodial Supplies	\$ 1,551	\$ 1,481	\$ 1,355	\$ 1,500	\$ 1,500	\$ 1,500
6157	Gas & Oil	\$ 3,278	\$ 5,271	\$ 6,200	\$ 6,300	\$ 6,300	\$ 6,300
6199	Materials - Other	\$ 49,807	\$ 52,013	\$ 48,396	\$ 49,000	\$ 44,020	\$ 44,020
6302	Equipment Service	\$ 1,496	\$ 1,516	\$ 1,593	\$ 1,610	\$ 1,610	\$ 1,610
6309	Auto Maintenance	\$ 3,668	\$ 3,779	\$ 1,772	\$ 3,800	\$ 3,800	\$ 3,800
6361	Gas - Heating	\$ 3,681	\$ 4,056	\$ 3,672	\$ 4,680	\$ 4,680	\$ 4,680
6362	Electric	\$ 4,384	\$ 6,151	\$ 4,729	\$ 10,608	\$ 10,200	\$ 10,200
6364	Water	\$ 8,296	\$ 15,570	\$ 9,326	\$ 9,100	\$ 9,100	\$ 9,100
6399	Miscellaneous Outside Service	\$ 11,951	\$ 11,905	\$ 10,853	\$ 12,490	\$ 14,783	\$ 14,783
6641	Capital Outlay Contingency	\$ (9,287)	\$ 478	\$ -	\$ 4,000	\$ -	\$ -
6645	Reserve - Capital Outlay	\$ 13,593	\$ 52,972	\$ 8,272	\$ -	\$ -	\$ -
6689	Other Contingency	\$ -	\$ (37,532)	\$ 200	\$ 685	\$ -	\$ -
<b>DEPARTMENT TOTALS</b>		<b>\$ 307,171</b>	<b>\$ 350,663</b>	<b>\$ 354,302</b>	<b>\$ 363,000</b>	<b>\$ 341,716</b>	<b>\$ 341,716</b>



**940 SHORT BEACH GOLF COURSE**

**PROGRAM DESCRIPTION**

The Short Beach Par Three Golf Course is administered by the Recreation Department as an enterprise fund. Expenses for the Short Beach Par Three Golf Course as well as the Short Beach Complex are allocated between the General Fund and Enterprise Fund on a 30/70 (complex-course) split. Fees generated and collected are returned to the Enterprise Fund to fully support operations.

Personnel	FY 05 Approved	FY 06 Approved	FY 07 Approved	FY 08 Approved	FY 09 Mayor Proposed	FY 09 Council Approved
Positions	1.2	1.2	1.7	1.6	1.6	1.6

**BASIC BUDGET LINE ITEM JUSTIFICATION**

<b>Department</b>	<b>Short Beach Golf Course</b>	<b>2009 Adopted Budget</b>
<b>40940-6005</b>	<b>Seasonal Payroll</b>	<b>\$ 76,704</b>
This account covers the cost of seasonal personnel at the golf course complex.		
<b>40940-6102</b>	<b>Printing &amp; Stationery</b>	<b>\$ 2,850</b>
This account provides funds for office needs and printing resources.		
<b>40940-6154</b>	<b>Custodial Supplies</b>	<b>\$ 1,500</b>
This account provides custodial supplies, which include paper products, light bulbs, cleanser, etc.		
<b>40940-6157</b>	<b>Gas &amp; Oil</b>	<b>\$ 6,300</b>
This account provides for motor oil, lube and an estimated 3,000 gallons of gasoline.		
<b>40940-6199</b>	<b>Materials-Other</b>	<b>\$ 44,020</b>
This account provides for golf course materials, which include fertilizer, seed and pesticides. Additional funding of golf course materials reflect cost increases and the goal of improving the aesthetics of the course.		

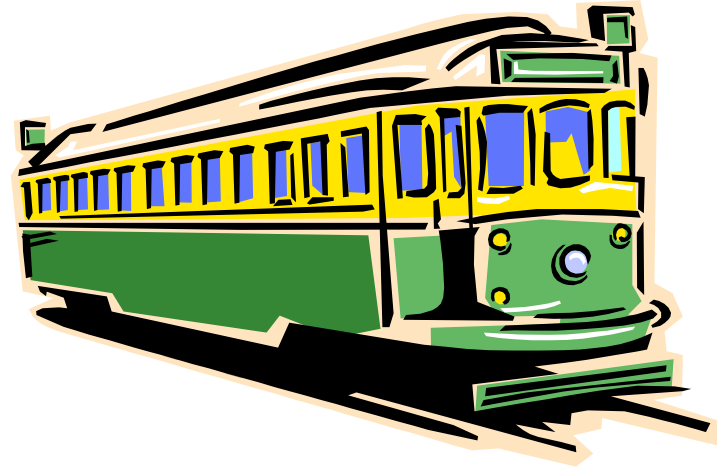


**940 SHORT BEACH GOLF COURSE**

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<b>40940-6302</b>	<b>Equipment Maintenance</b>	<b>\$</b>	<b>1,610</b>
This account provides funding for maintenance on the cash register, office copier and alarm system.			
<b>40940-6309</b>	<b>Auto Maintenance</b>	<b>\$</b>	<b>3,800</b>
This account covers maintenance parts for over 25 pieces of mowing equipment and tractors.			
<b>40940-6362</b>	<b>Electricity</b>	<b>\$</b>	<b>10,200</b>
This account provides electricity to the golf course complex.			
<b>40940-6364</b>	<b>Water</b>	<b>\$</b>	<b>9,100</b>
This account covers the cost of an irrigation system for the golf course.			
<b>40940-6399</b>	<b>Contractual</b>	<b>\$</b>	<b>14,783</b>
This account covers the cost of maintenance repair services for specialized equipment on a time and materials basis.			





**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**RAILROAD STATION FUND**

**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

29 - RAILROAD FUND  
929 - RAILROAD

**REVENUE SUMMARY - RAILROAD FUND**

<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005 ACTUAL</u>	<u>FY 2006 ACTUAL</u>	<u>FY 2007 ACTUAL</u>	<u>FY 2008 BUDGET</u>	<u>FY 2009 MAYOR PROPOSED</u>	<u>FY 2009 TOWN COUNCIL APPROVED</u>
<b>PERMITS &amp; LICENSES</b>						
4490 Daily Parking Fees	\$ 216,098	\$ 211,077	\$ 210,144	\$ 99,000	\$ 157,212	\$ 157,212
4493 Parking Violations	\$ -	\$ -	\$ 590	\$ 27,500	\$ 34,841	\$ 34,841
4499 Permit Parking Fees	\$ -	\$ -	\$ 48,300	\$ 108,500	\$ 108,500	\$ 108,500
	<u>\$ 216,098</u>	<u>\$ 211,077</u>	<u>\$ 259,034</u>	<u>\$ 235,000</u>	<u>\$ 300,553</u>	<u>\$ 300,553</u>
<b>INVESTMENT INCOME</b>						
4501 Investment Income	\$ 5,974	\$ 44,283	\$ 57,836	\$ 40,000	\$ 30,000	\$ 30,000
	<u>\$ 5,974</u>	<u>\$ 44,283</u>	<u>\$ 57,836</u>	<u>\$ 40,000</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>
<b>OTHER REVENUES</b>						
4613 Other Miscellaneous Rentals	\$ 32,025	\$ 24,364	\$ 16,763	\$ 19,000	\$ 25,000	\$ 63,000
	<u>\$ 32,025</u>	<u>\$ 24,364</u>	<u>\$ 16,763</u>	<u>\$ 19,000</u>	<u>\$ 25,000</u>	<u>\$ 63,000</u>
<b>GRAND TOTALS</b>	<b>\$ 254,097</b>	<b>\$ 279,724</b>	<b>\$ 333,634</b>	<b>\$ 294,000</b>	<b>\$ 355,553</b>	<b>\$ 393,553</b>



**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**29 - RAILROAD FUND  
929 - RAILROAD**

**RAILROAD FUND - EXPENDITURES**

<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2009</u>
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>MAYOR</u> <u>PROPOSED</u>	<u>TOWN COUNCIL</u> <u>APPROVED</u>
6003 Payroll - Regular	\$ -	\$ -	\$ -	\$ -	\$ 30,325	\$ 30,325
6004 Payroll - Part Time	\$ 12,678	\$ 13,287	\$ 9,237	\$ 40,500	\$ 22,403	\$ 22,403
6052 Social Security	\$ 967	\$ 1,300	\$ 1,300	\$ 3,000	\$ 3,000	\$ 3,000
6102 Printing & Stationery	\$ 6,416	\$ 5,507	\$ 7,228	\$ 5,500	\$ 6,000	\$ 6,000
6199 Materials - Other	\$ 486	\$ -	\$ 2,220	\$ 3,000	\$ 3,000	\$ 3,000
6302 Equipment Service	\$ -	\$ -	\$ 1,366	\$ 2,000	\$ 5,000	\$ 5,000
6322 Postage	\$ 3,100	\$ 3,100	\$ 3,300	\$ 3,000	\$ 3,300	\$ 3,300
6375 Utilities	\$ 15,874	\$ 18,180	\$ 18,790	\$ 24,000	\$ 25,920	\$ 25,920
6399 Miscellaneous Outside Service	\$ 34,441	\$ 33,528	\$ 35,368	\$ 40,000	\$ 62,816	\$ 62,816
6499 Contractual Services	\$ 27,733	\$ 24,250	\$ 24,250	\$ 55,000	\$ 55,000	\$ 55,000
6528 Refunds	\$ 1,155	\$ 1,186	\$ 30	\$ 2,000	\$ 2,000	\$ 2,000
6599 Other Miscellaneous Expense	\$ 155	\$ -	\$ -	\$ -	\$ -	\$ -
6689 Other Contingency	\$ -	\$ 10,734	\$ -	\$ 11,000	\$ 10,000	\$ 10,000
6741 Other Capital Outlay	\$ 67,913	\$ 55,279	\$ 4,723	\$ 75,000	\$ 86,789	\$ 86,789
7006 Transfer to General Fund	\$ 25,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 40,000	\$ 78,000
<b>DEPARTMENT TOTALS</b>	<b>\$ 195,918</b>	<b>\$ 196,351</b>	<b>\$ 137,811</b>	<b>\$ 294,000</b>	<b>\$ 355,553</b>	<b>\$ 393,553</b>



**PROGRAM DESCRIPTION**

The Chief Administrative Officer's staff operates the Stratford Railroad Station under a lease arrangement with the State of Connecticut Department of Transportation. Fees generated from parking fees and utility and rent payments from sub-lessees support the operation.

Personnel	FY 05 Approved	FY 06 Approved	FY 07 Approved	FY 08 Approved	FY 09 Mayor Proposed	FY 09 Council Approved
Positions	0.0	0.0	0.0	0.0	1.0	1.0

**BASIC BUDGET LINE ITEM JUSTIFICATION**

Department	Railroad Station Parking	2009 Adopted Budget
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<b>29929-6003</b>	<b>Payroll - Regular</b>	<b>\$ 30,325</b>
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This account provides 37.5 hours per week of clerical help to maintain and update permit and daily parking records as well as process parking violation tickets. In addition, this staff person will be located at the Stratford Railroad Station, in a newly built customer service center, to handle the numerous and complex customer service concerns.

<b>29929-6004</b>	<b>Payroll - Part Time</b>	<b>\$ 22,403</b>
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This account provides approximately 19.5 hours to oversee the operation by maintaining electronic, multi-space parking meters, arrange contractual services, review leases and lease payments, order repairs and maintenance, and supervise enforcement of parking rules and regulations.

<b>29929-6102</b>	<b>Printing &amp; Stationery</b>	<b>\$ 6,000</b>
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This account provides funds for general printing and supply needs, including the purchase of envelopes, ticket books and permits.

<b>29929-6322</b>	<b>Postage</b>	<b>\$ 3,300</b>
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Reimbursement to the General Fund for mailing of permits, renewal applications and delinquent notices.



**29929-6375 Utilities \$ 25,920**

Funds to cover outdoor lighting costs and coffee shop utilities. Coffee shop utility costs are reimbursed by the sub-lessee.

**29929-6399 Outside Services \$ 62,816**

Contracted security services for approximately 71.25 hours per week at \$17.00 per hour, excluding weekends and holidays.

**29929-6499 Contractual Services \$ 55,000**

Funding for debt collection, snow removal, grounds maintenance, graffiti removal, and other miscellaneous services.

**29929-7006 Transfer to General Fund for In-Kind Services \$ 78,000**

Reimbursement to the General Fund for services provided to the Railroad Station operation by Town employees such as refuse collection, building maintenance, and parking program administration.

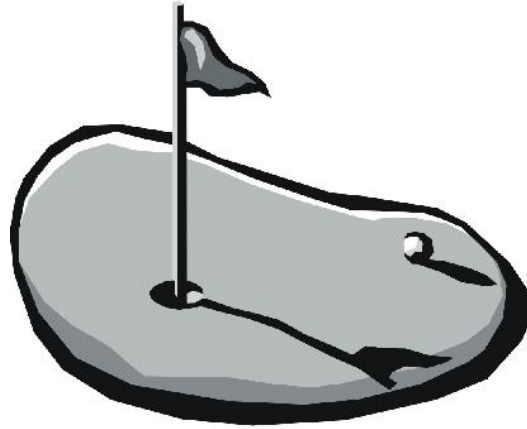
**SIGNIFICANT CHANGES AND COMMENTARY**

According to the Connecticut DOT Bureau of Transportation, 292,760 passengers traveled from the Stratford Railroad Station in 2006. In order to meet the growing demands of the state commuters, Stratford must continue to build on the improvements that have already been made with the Town funds from the Railroad Maintenance Fund, and partner with the state to make necessary station infrastructure improvements.

The railroad station only has 296 parking spaces on site- 205 of these are reserved for permit holders while 80 are set aside for daily spaces and 11 are designated handicap parking spaces. There are currently 1,282 passengers, 615 are Stratford residents, on the waiting list to purchase semi annual parking permits. Increasing the headcount to administer and respond to commuter complaints and concerns is a critical issue that the Stratford station must address. Having a staff presence at the station will be a welcomed customer focused initiative that is currently being demanded by the daily rider-ship.

Additional capital outlay included new parking meters with debit/credit card capabilities, lighting, signage and platform and stairway mason work which is urgently needed at the Stratford station to respond to commuter complaints and DOT concerns in FY 2009.





**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**GULL'S LANDING  
MINATURE  
GOLF COURSE**

**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**41 - MINIATURE GOLF COURSE FUND  
401 - MINIATURE GOLF COURSE**

<b>REVENUE SUMMARY - MINIATURE GOLF</b>						
<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005 ACTUAL</u>	<u>FY 2006 ACTUAL</u>	<u>FY 2007 ACTUAL</u>	<u>FY 2008 BUDGET</u>	<u>FY 2009 MAYOR PROPOSED</u>	<u>FY 2009 TOWN COUNCIL APPROVED</u>
<b>RECREATION</b>						
4101 Revenue - Mini Golf Ticket Sales	\$ 10,334	\$ 7,325	\$ 5,825	\$ 13,550	\$ xxxx	\$ xxxx
	<u>\$ 10,334</u>	<u>\$ 7,325</u>	<u>\$ 5,825</u>	<u>\$ 13,550</u>	<u>\$ xxxx</u>	<u>\$ xxxx</u>
<b>GRAND TOTALS</b>	<u>\$ 10,334</u>	<u>\$ 7,325</u>	<u>\$ 5,825</u>	<u>\$ 13,550</u>	<u>\$ xxxx</u>	<u>\$ xxxx</u>

Please see Significant Changes and Commentary for explanation of asterisks (\*\*\*\*).



**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**41 - MINIATURE GOLF COURSE FUND  
401 - MINIATURE GOLF COURSE**

**MINIATURE GOLF - EXPENDITURES**

<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2009</u>
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>MAYOR</u> <u>PROPOSED</u>	<u>TOWN COUNCIL</u> <u>APPROVED</u>
6005 Payroll - Seasonal	\$ 9,626	\$ 9,686	\$ 8,135	\$ 9,060	\$ xxxx	\$ xxxx
6052 Social Security	\$ 961	\$ 1,331	\$ 1,993	\$ 690	\$ xxxx	\$ xxxx
6199 Materials - Other	\$ 266	\$ -	\$ 185	\$ 500	\$ xxxx	\$ xxxx
6362 Electric	\$ 323	\$ 288	\$ 387	\$ 900	\$ xxxx	\$ xxxx
6502 Advertising	\$ 300	\$ 1,200	\$ -	\$ 1,400	\$ xxxx	\$ xxxx
7001 Transfer to General Fund	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ xxxx	\$ xxxx
<b>DEPARTMENT TOTALS</b>	<b>\$ 12,476</b>	<b>\$ 13,505</b>	<b>\$ 11,701</b>	<b>\$ 13,550</b>	<b>\$ xxxx</b>	<b>\$ xxxx</b>

Please see Significant Changes and Commentary for explanation of asterisks (\*\*\*\*).



## PROGRAM DESCRIPTION

The Gull's Landing Miniature Golf Course at Short Beach Park is administered by the Stratford Recreation Department as a special revenue fund. Fees generated by the course are used to support its continued operation.

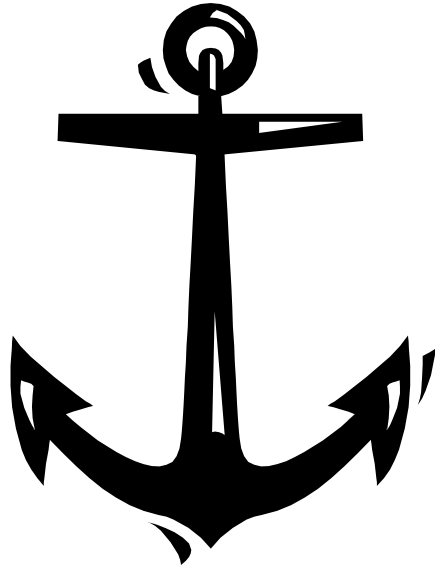
## BASIC BUDGET LINE ITEM JUSTIFICATION

Department	Miniature Golf Course	2009 Adopted Budget
<b>41941-6005</b>	<b>Seasonal Payroll</b>	\$ 0
This account covers the cost of seasonal staff at the golf course.		
<b>41941-6199</b>	<b>Materials</b>	\$ 0
This account covers the cost of materials at the golf course such as replacement putters, golf balls, flags, scorecards and pencils.		
<b>41941-6362</b>	<b>Electricity</b>	\$ 0
This account provides funds for electricity to the miniature golf course.		
<b>41941-6902</b>	<b>Transfer to General Fund</b>	\$ 0
This account reimburses the general fund for the amortized cost of constructing the course.		

## SIGNIFICANT CHANGES AND COMMENTARY

A special meeting held by the Short Beach Commission on March 18, 2008 recommended closing the miniature golf course and issuing an RFP to seek bids from a private concessionaire to assume operation of this facility in a lease arrangement. All capital expenditures to refurbish the miniature golf course will be born by the concessionaire.





**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**HARBOR FUND**

**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**31 - HARBOR MANAGEMENT FUND  
931 - HARBOR MANAGEMENT**

**REVENUE SUMMARY - HARBOR MANAGEMENT**

<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005 ACTUAL</u>	<u>FY 2006 ACTUAL</u>	<u>FY 2007 ACTUAL</u>	<u>FY 2008 BUDGET</u>	<u>FY 2009 MAYOR PROPOSED</u>	<u>FY 2009 TOWN COUNCIL APPROVED</u>
<b>PERMITS &amp; LICENSES</b>						
4131 Revenue Launching Fees	\$ 19,561	\$ 25,252	\$ 26,640	\$ 33,000	\$ 25,250	\$ 25,250
4132 Revenue Mooring Fees	<u>\$ 5,651</u>	<u>\$ 5,784</u>	<u>\$ 2,227</u>	<u>\$ 2,900</u>	<u>\$ 2,000</u>	<u>\$ 2,000</u>
	<u>\$ 25,212</u>	<u>\$ 31,036</u>	<u>\$ 28,867</u>	<u>\$ 35,900</u>	<u>\$ 27,250</u>	<u>\$ 27,250</u>
<b>INVESTMENT INCOME</b>						
4501 Investment Income	<u>\$ 3,798</u>	<u>\$ 5,002</u>	<u>\$ 2,931</u>	<u>\$ 1,800</u>	<u>\$ 1,900</u>	<u>\$ 1,900</u>
	<u>\$ 3,798</u>	<u>\$ 5,002</u>	<u>\$ 2,931</u>	<u>\$ 1,800</u>	<u>\$ 1,900</u>	<u>\$ 1,900</u>
<b>OTHER REVENUES</b>						
4202 Revenue - State Grant DEP			\$ 30,617	\$ -	\$ -	-
4204 Revenue - State Grant	\$ 19,600	\$ 19,600	\$ -	\$ -	\$ -	-
4309 Misc Grant Revenue			\$ 4,604	\$ -	\$ 35,500	\$ 35,500
4649 Other - Miscellaneous Revenue (Birdseye Concession Rent)	<u>\$ 3,000</u>	<u>\$ 3,000</u>	<u>\$ 3,650</u>	<u>\$ 32,000</u>	<u>\$ 3,650</u>	<u>\$ 3,650</u>
	<u>\$ 22,600</u>	<u>\$ 22,600</u>	<u>\$ 38,871</u>	<u>\$ 32,000</u>	<u>\$ 39,150</u>	<u>\$ 39,150</u>
<b>GRAND TOTALS</b>	<b>\$ 51,610</b>	<b>\$ 58,638</b>	<b>\$ 70,668</b>	<b>\$ 69,700</b>	<b>\$ 68,300</b>	<b>\$ 68,300</b>



**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**31 - HARBOR MANAGEMENT FUND  
931 - HARBOR MANAGEMENT**

**HARBOR MANAGEMENT - EXPENDITURES**

<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2009</u>
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>MAYOR</u> <u>PROPOSED</u>	<u>TOWN COUNCIL</u> <u>APPROVED</u>
6005 Payroll - Seasonal	\$ 10,267	\$ 9,370	\$ 14,791	\$ 15,000	\$ 17,800	\$ 17,800
6052 Social Security	\$ 764	\$ 721	\$ 1,171	\$ 1,275	\$ 1,425	\$ 1,425
6061 Education	\$ 389	\$ 480	\$ 541	\$ 550	\$ 550	\$ 550
6102 Printing & Stationary	\$ 1,627	\$ 1,324	\$ 1,675	\$ 2,000	\$ 1,800	\$ 1,800
6157 Gas & Oil	\$ 4,314	\$ 2,027	\$ 3,196	\$ 5,000	\$ 3,800	\$ 3,800
6166 Program Materials	\$ 402	\$ 2,091	\$ 343	\$ 2,500	\$ 800	\$ 800
6199 Materials - Other	\$ 3,402	\$ 5,023	\$ 4,547	\$ 9,000	\$ 5,700	\$ 5,700
6302 Equipment Service	\$ 3,334	\$ 3,299	\$ 11,100	\$ 9,000	\$ 7,000	\$ 7,000
6322 Postage	\$ 141	\$ 226	\$ 110	\$ 300	\$ 200	\$ 200
6399 Miscellaneous Outside Service	\$ 840	\$ 1,106	\$ 1,365	\$ 1,000	\$ 1,500	\$ 1,500
6499 Contractual Services	\$ 9,308	\$ 7,148	\$ 13,410	\$ 15,000	\$ 21,000	\$ 21,000
6502 Advertising	\$ 323	\$ 170	\$ 60	\$ 1,000	\$ 500	\$ 500
6641 Capital Outlay Contingency	\$ 10,300	\$ 14,235	\$ 8,195	\$ 7,500	\$ 6,225	\$ 6,225
<b>DEPARTMENT TOTALS</b>	<b>\$ 45,411</b>	<b>\$ 47,220</b>	<b>\$ 60,504</b>	<b>\$ 69,125</b>	<b>\$ 68,300</b>	<b>\$ 68,300</b>



**PROGRAM DESCRIPTION**

Boat launching fees and mooring fees collected by the Waterfront & Harbor Management Commission are deposited into a special fund to support activities related to the implementation of the Harbor Management Plan first adopted by the Town Council in 1995.

**BASIC BUDGET LINE ITEM JUSTIFICATION**

<b>Department</b>	<b>Harbor Fund</b>	<b>2009 Adopted Budget</b>
<b>6005</b>	<b>Seasonal Help</b>	<b>\$ 17,800</b>
Funding for a part-time ranger to patrol the launching ramp.		
<b>6199</b>	<b>Materials</b>	<b>\$ 5,700</b>
Signs and miscellaneous materials for minor repairs to the Launching Ramp and Bond's Dock.		
<b>6399</b>	<b>Outside Services</b>	<b>\$ 1,500</b>
Funding for secretarial services for commission meetings.		





**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**Emergency Medical Service**

**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**43 - EMERGENCY MEDICAL SERVICES  
943 - EMERGENCY MEDICAL SERVICES**

<b>REVENUE SUMMARY - EMERGENCY MEDICAL SERVICES</b>						
<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005 ACTUAL</u>	<u>FY 2006 ACTUAL</u>	<u>FY 2007 ACTUAL</u>	<u>FY 2008 BUDGET</u>	<u>FY 2009 MAYOR PROPOSED</u>	<u>FY 2009 TOWN COUNCIL APPROVED</u>
<b>EMERGENCY MEDICAL SERVICES</b>						
4370 Ambulance Service Fee	\$ 1,250,847	\$ 1,013,542	\$ 1,306,522	\$ 1,227,485	\$ 1,536,000	\$ 1,536,000
	<u>\$ 1,250,847</u>	<u>\$ 1,013,542</u>	<u>\$ 1,306,522</u>	<u>\$ 1,227,485</u>	<u>\$ 1,536,000</u>	<u>\$ 1,536,000</u>
<b>INVESTMENT INCOME</b>						
4501 Investment Income	\$ 7,470	\$ 30,037	\$ 21,716	\$ 20,000	\$ 10,000	\$ 10,000
	<u>\$ 7,470</u>	<u>\$ 30,037</u>	<u>\$ 21,716</u>	<u>\$ 20,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>
<b>GRAND TOTALS</b>	<b>\$ 1,258,317</b>	<b>\$ 1,043,579</b>	<b>\$ 1,328,238</b>	<b>\$ 1,247,485</b>	<b>\$ 1,546,000</b>	<b>\$ 1,546,000</b>



**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**43 - EMERGENCY MEDICAL SERVICES  
943 - EMERGENCY MEDICAL SERVICES**

**EMERGENCY MEDICAL SERVICES - EXPENDITURES**

<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005</u>	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>	<u>FY 2009</u>	<u>FY 2009</u>
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>Mayor Proposed</u>	<u>TOWN COUNCIL APPROVED</u>
6003 Payroll - Regular	\$ 71,567	\$ 271,620	\$ 322,631	\$ 331,000	\$ 334,000	\$ 334,000
6020 Payroll - Overtime	\$ 7,812	\$ 7,094	\$ 18,223	\$ 35,700	\$ 37,000	\$ 37,000
6026 Per Diem	\$ 97,557	\$ 90,106	\$ 179,649	\$ 210,000	\$ 270,000	\$ 220,000
6061 Education	\$ 22,171	\$ 24,882	\$ 11,014	\$ 47,000	\$ 47,000	\$ 47,000
6102 Printing & Stationary	\$ 2,550	\$ 3,691	\$ 3,999	\$ 5,500	\$ 5,000	\$ 5,000
6153 Consumable Supplies	\$ 32,281	\$ 32,960	\$ 39,860	\$ 45,000	\$ 48,000	\$ 48,000
6157 Gas & Oil	\$ 12,392	\$ 17,540	\$ 22,532	\$ 18,000	\$ 24,000	\$ 24,000
6158 Furnishing Supplies	\$ 350	\$ 418	\$ 1,181	\$ 2,000	\$ 2,000	\$ 2,000
6163 Safety Equipment	\$ 5,672	\$ 5,590	\$ 8,498	\$ 12,000	\$ 13,000	\$ 13,000
6199 Materials - Other	\$ 5,394	\$ 7,075	\$ 8,911	\$ 10,000	\$ 12,000	\$ 12,000
6302 Equipment Service	\$ 17,747	\$ 15,229	\$ 15,320	\$ 25,000	\$ 26,000	\$ 26,000
6309 Auto Maintenance	\$ 24,467	\$ 29,626	\$ 14,514	\$ 22,000	\$ 24,000	\$ 24,000
6461 Radio System	\$ 41,982	\$ 40,236	\$ 41,288	\$ 41,000	\$ 42,000	\$ 42,000
6514 Building Equipment	\$ 96,984	\$ 2,500	\$ 3,000	\$ 3,000	\$ -	\$ -
7001 Overhead - Transfer to General Fund	\$ 153,220	\$ 336,300	\$ 431,300	\$ 322,285	\$ 313,521	\$ 321,521
6543 Billing Fees	\$ 232,137	\$ 114,616	\$ 108,892	\$ 118,000	\$ 125,000	\$ 125,000
6641 Capital Outlay Contingency	\$ (392,991)	\$ 153,886	\$ 192,062	\$ -	\$ 207,000	\$ 207,000
6689 Other Contingency	\$ -	\$ (206,432)	\$ (223,174)	\$ -	\$ -	\$ 50,000
<b>DEPARTMENT TOTALS</b>	<b>\$ 443,812</b>	<b>\$ 946,937</b>	<b>\$ 1,199,698</b>	<b>\$ 1,247,485</b>	<b>\$ 1,529,521</b>	<b>\$ 1,537,521</b>



PROGRAM DESCRIPTION

The largely volunteer Emergency Medical Services (EMS) is responsible for providing quality emergency medical care to the residents of Stratford.

Personnel	FY 05 Approved	FY 06 Approved	FY 07 Approved	FY 08 Approved	FY 09 Mayor Proposed	FY 09 Council Approved
Positions	1.5	6.0	6.0	6.0	6.0	6.0

BASIC BUDGET LINE ITEM JUSTIFICATION

Department	EMS	2009 Adopted Budget
<b>43943-6026</b>	<b>Per Diem</b>	<b>\$ 220,000</b>

Provides funding on a per call basis for EMTs and Paramedics to cover the various shifts where volunteers or full time employees are not available. This number was derived based on a combination of past history and anticipated calls.

<b>43943-6061</b>	<b>Education</b>	<b>\$ 47,000</b>
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Provides funding for EMT re-certification, Bio-terrorism training, EMT certification, Paramedic training, and various other training courses.

<b>43943-6153</b>	<b>Consumable Supplies</b>	<b>\$ 48,000</b>
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Provides for medical supplies such as dressings bandages, cervical collars, IV supplies, electrodes, airway management and medications.

<b>43943-6461</b>	<b>Radio System</b>	<b>\$ 42,000</b>
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This account provides for Regional EMS System communications among ambulances and hospitals.



**943 EMERGENCY MEDICAL**

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**43943-7001 Overhead – Transfer to General Fund \$ 313,521**

General Fund overhead based on direct costs and also call volume, space and benefit allocations.

**43943-6543 Billing Fees \$ 125,000**

Charges associated with billing agency.

**43943-6689 Other Contingency \$ 50,000**

Transferred from Per Diem (account 43943-6026) to track funding of per call funding of various shifts where volunteers or full time employees are not available.





**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**Dog Fund**

**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

34 - DOG FUND  
934 - DOG FUND

<b>REVENUE SUMMARY - DOG FUND</b>						
<u>ACCOUNT DESCRIPTION</u>	<u>FY 2005 ACTUAL</u>	<u>FY 2006 ACTUAL</u>	<u>FY 2007 ACTUAL</u>	<u>FY 2008 BUDGET</u>	<u>FY 2009 MAYOR PROPOSED</u>	<u>FY 2009 TOWN COUNCIL APPROVED</u>
<b>DOG FUND</b>						
5001 Transfer from General Fund	\$ 145,347	\$ 151,300	\$ 145,000	\$ 211,919	\$ 196,904	\$ 196,904
	<u>\$ 145,347</u>	<u>\$ 151,300</u>	<u>\$ 145,000</u>	<u>\$ 211,919</u>	<u>\$ 196,904</u>	<u>\$ 196,904</u>
<b>DOG WARDEN</b>						
4381 Dog Licenses	\$ 19,072	\$ 18,373	\$ 17,114	\$ 11,400	\$ 20,000	\$ 20,000
4382 Dog Warden Fees	\$ 770	\$ 1,010	\$ 3,722	\$ 2,700	\$ 3,500	\$ 3,500
4383 Dog Surcharges	\$ (1,735)	\$ (2,298)	\$ 1,338	\$ 1,500	\$ 500	\$ 500
4385 Dog Warden Miscellaneous Revenue	\$ 7,539	\$ 3,960	\$ (985)	\$ 1,800	\$ 5,000	\$ 5,000
	<u>\$ 25,646</u>	<u>\$ 21,045</u>	<u>\$ 21,189</u>	<u>\$ 17,400</u>	<u>\$ 29,000</u>	<u>\$ 29,000</u>
<b>INVESTMENT INCOME</b>						
4501 Investment Income	\$ -	\$ 1,395	\$ 1,100	\$ -	\$ -	\$ -
	<u>\$ -</u>	<u>\$ 1,395</u>	<u>\$ 1,100</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<b>GRAND TOTALS</b>	<b>\$ 170,993</b>	<b>\$ 173,740</b>	<b>\$ 167,288</b>	<b>\$ 229,319</b>	<b>\$ 225,904</b>	<b>\$ 225,904</b>



**TOWN OF STRATFORD  
ADOPTED OPERATING BUDGET  
FISCAL YEAR 2009**

**34 - DOG FUND  
934 - DOG FUND**

**DOG FUND - EXPENDITURES**

<u>ACCOUNT DESCRIPTION</u>	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2009
	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>MAYOR PROPOSED</u>	<u>TOWN COUNCIL APPROVED</u>
6003 Payroll - Regular	\$ 141,745	\$ 119,736	\$ 108,357	\$ 146,982	\$ 141,214	\$ 141,214
6004 Payroll - Part Time	\$ -	\$ 9,555	\$ 11,154	\$ 17,160	\$ 18,590	\$ 18,590
6009 Payroll - Supplementary	\$ 1,639	\$ 6,603	\$ 4,076	\$ 3,000	\$ 3,000	\$ 3,000
6020 Payroll - Overtime	\$ 5,198	\$ 7,535	\$ 3,852	\$ 7,500	\$ 7,500	\$ 7,500
6022 Shift Differential	\$ 840	\$ 880	\$ 776	\$ 1,300	\$ 1,300	\$ 1,300
6058 Uniform Maintenance	\$ 2,180	\$ 2,205	\$ 1,460	\$ 1,777	\$ 2,700	\$ 2,700
6155 Dog Food	\$ 100	\$ 126	\$ 1,086	\$ 1,200	\$ 1,200	\$ 1,200
6225 Other Repair & Maintenance Supplies	\$ 15,927	\$ 1,010	\$ 956	\$ 5,500	\$ 5,500	\$ 5,500
6302 Equipment Service	\$ 559	\$ 808	\$ 716	\$ 1,600	\$ 1,600	\$ 1,600
6362 Electric	\$ 2,282	\$ 2,442	\$ 3,516	\$ 5,000	\$ 5,000	\$ 5,000
6384 Veterinarian Services	\$ 5,233	\$ 5,086	\$ 7,928	\$ 9,500	\$ 9,500	\$ 9,500
6502 Advertising	\$ 1,049	\$ 1,211	\$ 1,935	\$ 3,000	\$ 3,000	\$ 3,000
6518 Fees & Survey	\$ 89	\$ 43	\$ 342	\$ 300	\$ 300	\$ 300
6524 State Licenses	\$ 20,953	\$ 14,236	\$ 11,955	\$ 25,500	\$ 25,500	\$ 25,500
<b>DEPARTMENT TOTALS</b>	<b>\$ 197,794</b>	<b>\$ 171,476</b>	<b>\$ 158,109</b>	<b>\$ 229,319</b>	<b>\$ 225,904</b>	<b>\$ 225,904</b>



**PROGRAM DESCRIPTION**

The Animal Control Officer is responsible for all animal control activities within the Town.

Personnel	FY 05 Approved	FY 06 Approved	FY 07 Approved	FY 08 Approved	FY 09 Mayor Proposed	FY 09 Council Approved
Positions	3.0	2.0	2.0	3.0	3.0	3.0

**BASIC BUDGET LINE ITEM JUSTIFICATION**

Department	Dog Fund (Animal Control)	2009 Adopted Budget
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<b>34934-6009</b>	<b>Payroll-Supplementary</b>	<b>\$ 3,000</b>
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Anticipated cost as a result of cash-outs of holiday credits and compensatory time per contract.

<b>34934-6020</b>	<b>Overtime</b>	<b>\$ 7,500</b>
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This account covers overtime for emergencies, holidays, vacations, sick days and Sunday callbacks.

<b>34934-6022</b>	<b>Shift Differential</b>	<b>\$ 1,300</b>
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This account provides for a night shift differential for Animal Control Officers per Section 17.06 of the collective bargaining agreement.

<b>34934-6058</b>	<b>Uniform Allowance</b>	<b>\$ 2,700</b>
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Each officer receives an annual uniform maintenance and cleaning allowance of \$400, pursuant to the terms of the contract. In addition, each officer receives a clothing allowance of up to \$350 per year, which may be redeemed at any approved uniform vendor or supplier, for replacement uniform on an as-needed basis. The new Animal Control Officer is eligible to receive an allowance of \$1000 in the first year.

<b>34934-6225</b>	<b>Pound Maintenance</b>	<b>\$ 5,500</b>
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This account provides for chlorine, detergent, plastic bags, and pest control.



