

**TOWN OF STRATFORD
ADOPTED OPERATING BUDGET
FISCAL YEAR 2012**

WATER POLLUTION CONTROL



July 1, 2011

Residents:

Presented herein is the adopted operating budget for the Water Pollution Control Facility for the fiscal year commencing July 1, 2011. This budget is based on maintaining the current residential and commercial sewer user fees of \$280 and \$3.26 per unit per annum, respectively, in accordance with the plan referenced below to support plant upgrades.

Several years ago, the WPCA approved a plan to build a capital reserve to support a comprehensive overhaul and upgrade of the treatment plant, which was completed in FY2011. This plan of action will provide the funding needed to offset the cost associated with future borrowings. The comprehensive improvements were approximately \$61.1 million, of which grants will fund approximately 23.8% of the overall project cost with the remainder being eligible for 2% loan financing through the State of Connecticut. The Town Council chose to maintain the current sewer user fees for FY12. This will result in a substantial FY12 operating deficit and negatively impact fund balance. It will be important that the plan to build capital reserves be reinstated in FY13.

As of June 30, 2011, the Wastewater Operating Fund will have a reduced balance of cash and cash equivalents due to the required debt service payments that have become due in FY2011. This FY2012 budget includes the necessary salaries, essential operating costs and a significant increase for the debt service costs related to the upgrade of the plant. It does not, however, include the incremental sewer use fee increases necessary to support these increased debt services costs.

The administration remains committed to finding new ways in which to operate this facility as efficiently as possible. Much of this effort involves controlling labor and benefit costs, along with nitrogen credits, utility and sludge disposal costs, which together account for the majority of operating expenses. Still, at less than \$24 per month for the average-sized family, the cost of wastewater treatment is quite reasonable when compared to the sewer use fees of surrounding communities.

Respectfully submitted,

John A. Harkins, Mayor
Town of Stratford



**TOWN OF STRATFORD
ADOPTED OPERATING BUDGET
FISCAL YEAR 2012**

ORG	OBJ	DEPARTMENT/DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 BUDGET	FY2012 MAYOR PROPOSED	FY2012 TC ADOPTED BUDGET	PERCENT CHANGE
SEWER USE (WPCA) - REVENUES									
SEWER USE									
38938	4061	Curr Res Sewer Use Fee	4,724,696	4,692,432	4,720,545	5,024,474	6,183,659	5,018,622	
38938	4062	Curr Res Sewer Use - Int	45,953	47,827	51,603	50,000	50,000	50,000	
38938	4063	Curr Res Sewer Use - Lien	5,064	7,454	8,454	1,000	1,000	1,000	
38938	4064	Arr Res Sewer Use Fee	(530)	(249)	250	250,000	250,000	250,000	
38938	4065	Arr Res Sewer Use - Int	37,785	67,215	93,776	63,728	63,728	63,728	
38938	4066	Arr Res Sewer Use Fee - Lien	18,706	21,788	26,524	25,306	25,306	25,306	
38938	4071	Curr Comm Sewer Use Fee	1,555,032	1,452,304	1,398,193	1,609,673	2,031,166	1,639,010	
38938	4072	Curr Comm Sewer Use-Int	6,069	4,304	7,016	5,000	5,000	5,000	
38938	4073	Curr Comm Sewer Use-Penalty	264	360	456	-	-	-	
38938	4074	Arr Comm Sewer Use Fee	(900)	(490)	(598)	48,000	48,000	48,000	
38938	4075	Arr Comm Sewer Use Fee - Int	7,640	9,367	6,726	8,000	8,000	8,000	
38938	4076	Arr Comm Sewer Use Fee - Lien	962	840	1,224	1,082	1,082	1,082	
38938	4080	WPCA - Connection Charges	1,104	-	-	-	-	-	
38938	4202 2039	WPCA Upgrade Rev State	6,856,618	2,738,672	-	-	-	-	
38938	4276	Revenue - Misc Grants	-	-	-	-	-	-	
38938	4309	Misc Revenue	-	2,000	37,800	-	-	-	
38938	4649	Other - Misc Revenue	375	-	-	-	-	-	
38938	4802 2038	Pump Stat Improv. CWF Loan	38,612	-	-	-	-	-	
38938	4802 2039	WPCA Upgrade Rev CWF Loan	22,339,814	10,041,118	2,091,971	-	-	-	
			35,637,264	19,084,942	8,443,939	7,086,263	8,666,941	7,109,748	0.3%
INVESTMENT INCOME									
38938	4501	Investment Income	257,814	219,741	68,960	84,000	25,000	25,000	
			257,814	219,741	68,960	84,000	25,000	25,000	-70.2%
GRAND TOTALS			35,895,078	19,304,683	8,512,899	7,170,263	8,691,941	7,134,748	-0.5%

TOWN OF STRATFORD
ADOPTED OPERATING BUDGET
FISCAL YEAR 2012

ORG	OBJ	DEPARTMENT/DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 BUDGET	FY2012 MAYOR PROPOSED	FY2012 TC ADOPTED BUDGET	PERCENT CHANGE
SEWER USE (WPCA) - EXPENSES									
		Superintendent							
		Process Control Supervisor							
		Secretary I							
		WPC Technician XI							
		WPC Operations Crew Chief							
		Mechanic Crew Leader							
		Mechanic VII							
		Shift Operator (2)							
		Laboratory Technician							
		WPC Maintainer V (2)							
		WPC Operator V							
		Dewater Operator V							
		Custodian/Caretaker							
38938	6003	Payroll - Regular	1,168,055	1,149,739	1,243,067	1,260,144	901,763	901,763	
38938	6009	Payroll - Supplementary	33,284	7,689	4,981	6,500	6,500	6,500	
38938	6020	Payroll - Overtime	309,859	330,173	348,273	275,000	310,000	310,000	
38938	6022	Shift Differential	4,327	4,340	4,385	4,400	4,400	4,400	
38938	6025	Out of Category	2,597	2,623	2,360	3,000	3,000	3,000	
38938	6051	Pension Fund	180,126	179,365	260,766	307,803	306,128	306,128	
38938	6052	Social Security	119,279	125,116	119,074	117,045	117,045	117,045	
38938	6053	Hospital Insurance	231,358	249,288	249,288	297,002	322,247	322,247	
38938	6054	Life Insurance	7,400	7,400	7,400	7,400	7,400	7,400	
38938	6055	401a Retirement	55,864	14,403	124,098	52,883	98,053	98,053	
38938	6056	Longevity	8,540	-	16,835	8,670	8,520	8,520	
38938	6058	Uniform Maintenance	9,299	9,282	4,465	10,000	10,000	10,000	
38938	6061	Education	3,301	3,682	2,612	4,000	4,000	4,000	
38938	6102	Printing & Stationary	2,236	1,604	1,587	2,200	2,200	2,200	
38938	6152	Chemical Supplies	76,428	92,350	84,810	105,000	105,000	105,000	
38938	6157	Gas & Oil	18,128	29,426	17,980	11,000	16,000	16,000	
38938	6163	Safety Equipment	3,435	2,244	3,328	3,400	3,400	3,400	
38938	6199	Materials - Other	23,163	16,540	19,207	21,000	21,000	21,000	
38938	6206	Lab Maintenance	3,469	3,224	2,373	3,500	3,500	3,500	
38938	6212	Small Tool Equipment	1,140	459	1,323	1,500	1,500	1,500	
38938	6302	Equipment Service	11,245	13,174	10,811	15,000	15,000	15,000	
38938	6307	Sewer Line Maintenance	29,542	40,200	39,778	40,000	40,000	40,000	
38938	6308	Pump Station Maintenance	19,377	15,617	15,942	20,000	20,000	20,000	
38938	6309	Auto Maintenance	14,572	5,358	11,238	8,500	8,500	8,500	
38938	6319	Plant Maintenance	44,133	24,941	37,716	30,000	30,000	30,000	
38938	6328	Land Use					600,000	600,000	

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ORG	OBJ	DEPARTMENT/DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 BUDGET	FY2012 MAYOR PROPOSED	FY2012 TC ADOPTED BUDGET	PERCENT CHANGE
38938	6361	Gas - Heating	13,500	70,624	96,310	82,589	82,600	82,600	
38938	6362	Electric	732,396	779,933	681,723	934,441	800,000	800,000	
38938	6363	Heating - Oil	-	-	6,818	5,000	13,000	13,000	
38938	6364	Water	32,061	25,295	30,233	26,335	28,000	28,000	
38938	6393	Project Contractor	19,152	-	2,437	-	-	-	
38938	6393 2038	Pump Station Improvements	-	4,351	-	-	-	-	
38938	6393 2039	Sewer Treatment Plant Upgrade	28,282,828	10,706,529	397,829	1,808,625	100,000	100,000	
38938	6393 2044	Otis Street Sewers	-	46,294	-	-	-	-	
38938	6469	Sludge Contract Service	1,036,759	1,226,851	1,101,270	1,027,100	1,100,000	1,100,000	
38938	6499	Contractual Services	72,804	89,038	66,896	75,000	75,000	75,000	
38938	6500 0221	Capital Equipment	19,558	-	-	25,000	27,000	27,000	
38938	6501	Purchased Insurance	26,175	25,791	25,200	26,175	26,175	26,175	
38938	6519	TV Sewer Inspections	7,500	4,486	2,670	5,000	5,000	5,000	
38938	6528	Refunds	207,755	375,360	1,273,686	400,618	190,000	190,000	
38938	6599	Other Miscellaneous Expense	-	24,225	10,907	-	67,881	67,881	
38938	6621	Workers Compensation	29,700	26,944	26,182	215,000	16,865	16,865	
38938	6633	Heart Bill - Medical	-	191,382	61,710	-	-	-	
38938	6641	Capital Outlay Contingency	54,838	33,693	219,471	465,000	1,935,000	1,935,000	
38938	6689	Other Contingency	(28,080,787)	(10,939,260)	(537,029)	40,000	40,000	40,000	
38938	6705	Amortization Expense	-	-	-	-	-	-	
38938	6902	Bond Principal Payment	373,388	331,895	338,594	345,429	2,294,089	2,294,089	
38938	6921	Bond Interest Payment	69,794	65,509	58,810	51,976	878,573	878,573	
38938	7001	Transfer to General Fund	234,008	240,000	246,000	260,000	300,000	300,000	
DEPARTMENT TOTALS			5,511,586	5,657,174	6,743,407	8,408,235	10,944,339	10,944,339	30.2%

**TOWN OF STRATFORD
ADOPTED BUDGET
FISCAL YEAR 2012**

ADOPTED RATE FORMULATION WORKSHEET

RESIDENTIAL ACCOUNTS

USER RATE	\$ 280
NUMBER OF UNITS	18,867
ESTIMATED REVENUE	\$ 5,282,760
@ 95% COLLECTION RATE	\$ 5,018,622

COMMERCIAL ACCOUNTS

USER RATE	\$ 3.26
ESTIMATED USAGE (ccf)	509,128
ESTIMATED REVENUE	\$ 1,659,757
@ 98.75% COLLECTION RATE	\$ 1,639,010



**TOWN OF STRATFORD
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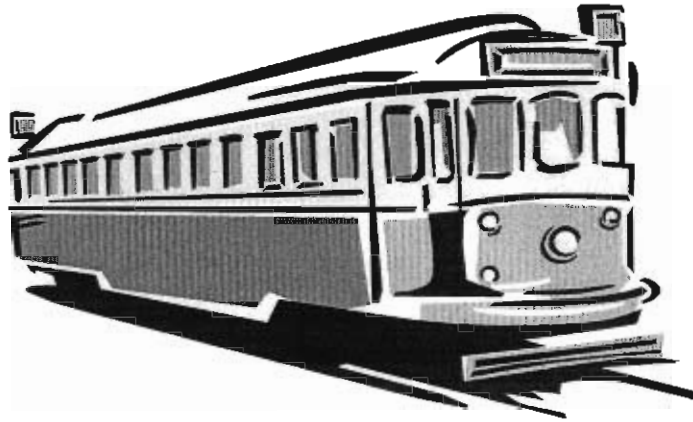
**SHORT BEACH
GOLF COURSE**

TOWN OF STRATFORD
ADOPTED OPERATING BUDGET
FISCAL YEAR 2012

ORG	OBJ	DEPARTMENT/DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 BUDGET	FY2012 MAYOR PROPOSED	FY2012 TC ADOPTED BUDGET	PERCENT CHANGE	
SHORT BEACH GOLF - REVENUES										
RECREATION										
40940	4372	4001	Tees, Carts, Club Rentals, ID	26,031	23,785	25,560	28,000	28,000	28,000	
40940	4372	4002	Soda, Juice, Coffee	3,101	2,693	1,747	2,000	2,000	2,000	
40940	4372		Short Beach Golf Course	288,309	280,158	291,074	338,000	351,567	351,567	
40940	4372	4003	Lessons	2,500	-	2,254	3,500	3,500	3,500	
40940	4372	4004	Pro Shop Concessions	1,137	1,488	983	1,400	1,400	1,400	
				321,078	308,124	321,617	372,900	386,467	386,467	3.6%
INVESTMENT INCOME										
40940	4501		Investment Income	5,938	1,260	438	1,000	1,000	1,000	
				5,938	1,260	438	1,000	1,000	1,000	0.0%
GRAND TOTALS				327,016	309,384	322,055	373,900	387,467	387,467	3.6%

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SHORT BEACH GOLF - EXPENSES									
		Golf Course Supervisor							
		Greensman II							
		Greensman II							
		Perfect Attendance							
40940	6003	Payroll - Regular	94,700	98,917	102,309	105,463	107,015	107,015	
40940	6004	Payroll- Part Time	-	72,567	-	-	-	-	
		Cashiers							
		Starter/Rangers							
		Bookkeeper							
		Custodian							
		Security							
40940	6005	Payroll - Seasonal	82,412	-	63,540	55,306	49,013	49,013	
40940	6020	Payroll - Overtime	2,061	2,351	1,479	2,701	2,767	2,767	
40940	6052	Social Security	13,896	14,022	13,011	12,359	12,138	12,138	
40940	6053	Hospital Insurance	30,051	28,136	32,982	41,557	54,188	54,188	
40940	6056	Longevity	750	-	2,040	900	1,100	1,100	
40940	6058	Uniform Maintenance	500	1,000	-	350	350	350	
40940	6061	Education	1,148	895	720	1,000	1,000	1,000	
40940	6062	Safety Shoes	-	-	200	100	100	100	
40940	6063	Pension Deposit	34,686	23,160	24,233	28,990	42,606	42,606	
40940	6102	Printing & Stationary	2,706	2,224	2,049	1,000	1,000	1,000	
40940	6149	Pro Shop Concessions	1,126	361	853	1,000	1,000	1,000	
40940	6150	Refreshment	2,317	1,697	1,345	1,200	1,200	1,200	
40940	6154	Custodial Supplies	1,425	1,491	800	800	800	800	
40940	6157	Gas & Oil	11,089	6,553	6,833	5,485	5,500	5,500	
		Top Dressing & Bunker Sand							
		GC Equip, Rakes, Flags & Poles							
		Chemicals & Fertilizer							
40940	6199	Materials - Other	49,751	38,874	36,298	30,368	30,000	30,000	
40940	6302	Equipment Service	1,578	1,827	1,994	2,225	2,300	2,300	
40940	6309	Auto Maintenance	3,689	2,632	3,585	3,800	3,800	3,800	
40940	6361	Gas - Heating	3,552	3,407	3,259	3,091	3,100	3,100	
40940	6362	Electric	7,938	9,583	7,532	8,690	8,600	8,600	
40940	6364	Water	13,468	11,947	11,001	11,295	12,000	12,000	
40940	6399	Miscellaneous Outside Service	12,900	7,513	7,917	10,820	9,390	9,390	
40940	6499	Contractual Services	-	-	35,397	25,000	35,000	35,000	
40940	6599	Other Miscellaneous Expense	2,562	2,896	3,593	2,500	3,500	3,500	
40940	6641	Capital Outlay Contingency	-	-	5,160	17,900	-	-	
DEPARTMENT TOTALS			380,171	335,145	368,129	373,900	387,467	387,467	3.6%



**TOWN OF STRATFORD
ADOPTED OPERATING BUDGET
FISCAL YEAR 2012**

RAILROAD STATION FUND

**TOWN OF STRATFORD
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FISCAL YEAR 2012**

ORG	OBJ	DEPARTMENT/DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 BUDGET	FY2012 MAYOR PROPOSED	FY2012 TC ADOPTED BUDGET	PERCENT CHANGE
RAILROAD - REVENUES									
PERMITS & LICENSES									
	29929	4490	Daily Parking Fees	150,009	99,220	114,415	150,000	148,050	148,050
	29929	4493	Parking Violations	39,926	52,248	54,335	57,000	30,000	30,000
	29929	4499	Permit Parking Fees	93,407	110,914	107,835	115,000	104,000	104,000
			283,342	262,382	276,585	322,000	282,050	282,050	-12.4%
INVESTMENT INCOME									
	29929	4501	Investment Income	41,654	31,665	7,808	9,300	4,800	4,800
			41,654	31,665	7,808	9,300	4,800	4,800	-48.4%
OTHER REVENUES									
	29929	4613	Other Misc. Rentals	18,769	19,800	19,800	19,800	19,800	19,800
			18,769	19,800	19,800	19,800	19,800	19,800	0.0%
GRAND TOTALS			343,765	313,847	304,192	351,100	306,650	306,650	-12.7%

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ORG	OBJ	DEPARTMENT/DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 BUDGET	FY2012 MAYOR PROPOSED	FY2012 TC ADOPTED BUDGET	PERCENT CHANGE
RAILROAD - EXPENSES									
29929	6003	Payroll - Regular	-	41,983	42,183	42,000	48,050	48,050	
29929	6004	Payroll - Part Time	6,517	-	-	-	-	-	
29929	6020	Payroll - Overtime	-	8,478	1,050	-	-	-	
29929	6052	Social Security	498	-	-	-	-	-	
29929	6102	Printing & Stationery	4,241	12,193	7,197	9,000	4,000	4,000	
29929	6199	Materials - Other	1,229	3,034	-	-	-	-	
29929	6302	Equipment Service	1,166	3,767	3,130	1,000	1,000	1,000	
29929	6321	Telephone	222	1,203	1,198	1,100	1,100	1,100	
29929	6322	Postage	3,000	-	282	500	500	500	
29929	6375	Utilities	19,224	28,365	23,298	28,365	25,000	25,000	
29929	6399	Misc. Outside Service	57,958	70,585	120,385	100,000	115,500	115,500	
29929	6499	Contractual Services	73,679	40,353	15,818	11,000	11,000	11,000	
29929	6528	Refunds	5	-	-	-	-	-	
29929	6599	Other Misc. Expense	-	-	2,174	-	-	-	
29929	6689	Other Contingency	-	362	469	500	500	500	
29929	6741	Transfer to Capital Improv	178,787	264,869	59,322	15,000	-	-	
29929	7006	Transfer to General Fund	30,000	78,000	78,000	142,635	100,000	100,000	
DEPARTMENT TOTALS			376,526	553,194	354,505	351,100	306,650	306,650	-12.7%



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HARBOR FUND

**TOWN OF STRATFORD
ADOPTED OPERATING BUDGET
FISCAL YEAR 2012**

ORG	OBJ	DEPARTMENT/DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 BUDGET	FY2012 MAYOR PROPOSED	FY2012 TC ADOPTED BUDGET	PERCENT CHANGE
HARBOR MANAGEMENT - REVENUES									
PERMITS & LICENSES									
31931	4131	Revenue Launching Fees	36,380	28,523	39,625	28,650	34,000	34,000	
31931	4132	Revenue Mooring Fees	2,650	3,328	1,838	2,500	2,000	2,000	
			39,030	31,851	41,463	31,150	36,000	36,000	15.6%
INVESTMENT INCOME									
31931	4501	Investment Income	2,102	366	58	50	-	-	
			2,102	366	58	50	-	-	-100.0%
OTHER REVENUES									
31931	4202	Revenue - State Grant DEP	22,118	28,456	-	28,000	37,000	37,000	
31931	4204	Revenue - State Grant	-	-	-	-	-	-	
31931	4309	Misc Grant Revenue	-	6,250	39,147	3,000	4,500	4,500	
31931	4649	Other - Misc. Revenue (Birdseye Concession Rent)	3,650	-	2,775	1,850	1,850	1,850	
			25,768	34,706	41,922	32,850	43,350	43,350	32.0%
GRAND TOTALS			66,900	66,922	83,442	64,050	79,350	79,350	23.9%
HARBOR MANAGEMENT - EXPENSES									
31931	6005	Payroll - Seasonal	16,487	19,791	22,000	17,818	24,500	24,500	
31931	6052	Social Security	1,221	1,517	1,760	1,340	1,875	1,875	
31931	6061	Education	75	90	-	440	1,000	1,000	
31931	6102	Printing & Stationary	1,134	1,658	1,490	1,314	1,500	1,500	
31931	6157	Gas & Oil	3,016	3,531	3,500	3,170	5,000	5,000	
31931	6199	Materials - Other	7,044	4,772	2,660	3,249	4,350	4,350	
31931	6302	Equipment Service	6,570	4,153	6,990	9,507	7,000	7,000	
31931	6322	Postage	260	5	200	11	200	200	
31931	6399	Misc. Outside Service	1,445	1,765	1,600	800	1,200	1,200	
31931	6499	Contractual Services	15,149	24,072	22,300	22,282	23,000	23,000	
31931	6502	Advertising	903	259	100	-	1,000	1,000	
31931	6641	Capital Oullay Conting	5,953	4,358	4,500	2,239	8,725	8,725	
DEPARTMENT TOTALS			61,096	66,406	67,100	62,169	79,350	79,350	27.6%



**TOWN OF STRATFORD
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EMERGENCY MEDICAL SERVICE

TOWN OF STRATFORD
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ORG	OBJ	DEPARTMENT/DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 BUDGET	FY2012 MAYOR PROPOSED	FY2012 TC ADOPTED BUDGET	PERCENT CHANGE
EMERGENCY MEDICAL SERVICES - REVENUES									
EMERGENCY MEDICAL SERVICES									
43943	4370	Ambulance Service Fee	1,455,314	1,655,548	1,637,949	1,795,000	2,183,542	2,183,542	
			1,455,314	1,655,548	1,637,949	1,795,000	2,183,542	2,183,542	21.6%
INVESTMENT INCOME									
43943	4501	Investment Income	13,798	3,401	15,184	1,500	12,000	12,000	
			13,798	3,401	15,184	1,500	12,000	12,000	700.0%
OTHER REVENUES									
43943	4649	Other - Miscellaneous Revenue		1,080	2,700	2,500	1,000	1,000	
			-	1,080	2,700	2,500	1,000	1,000	-60.0%
GRAND TOTALS			1,469,112	1,660,030	1,655,833	1,799,000	2,196,542	2,196,542	22.1%

**TOWN OF STRATFORD
ADOPTED OPERATING BUDGET
FISCAL YEAR 2012**

ORG	OBJ	DEPARTMENT/DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 BUDGET	FY2012 MAYOR PROPOSED	FY2012 TC ADOPTED BUDGET	PERCENT CHANGE
EMERGENCY MEDICAL SERVICES - EXPENSES									
		EMS Director							
		EMS Chief							
		EMS Secretary							
		Paramedics (5)							
43943	6003	Payroll - Regular	327,909	353,020	387,517	405,754	483,432	483,432	
43943	6020	Payroll - Overtime	25,767	10,918	15,415	20,000	24,000	24,000	
		Paramedics (12)							
		EMTs (18)							
43943	6026	Per Diem	219,845	210,589	216,922	240,000	356,304	356,304	
43943	6061	Education	23,603	15,369	6,875	16,769	18,000	18,000	
43943	6102	Printing & Stationary	4,039	3,594	3,634	3,500	3,500	3,500	
43943	6153	Consumable Supplies	40,028	41,712	48,830	50,000	70,000	70,000	
43943	6157	Gas & Oil	26,333	39,700	21,066	28,500	27,000	27,000	
43943	6158	Furnishing Supplies	1,322	353	256	2,500	2,500	2,500	
43943	6163	Safety Equipment	5,542	25,592	5,308	13,500	13,500	13,500	
		Bpt. Hospital Assessment							
		EMS Station Linens							
43943	6199	Materials - Other	9,423	11,540	11,764	12,500	12,500	12,500	
		Medical Waste Contract							
		Radios, Lights, Sirens Contract							
		Stretcher Contract							
		Cardiac Monitors Contract							
		Other Equipment Repair							
43943	6302	Equipment Service	15,751	15,740	20,766	20,000	22,000	22,000	
43943	6309	Auto Maintenance	21,665	23,266	24,519	28,500	30,000	30,000	
43943	6328	Land Use Rent	-	-	-	50,000	50,000	50,000	
43943	6362	Electric	-	-	-	-	12,000	12,000	
43943	6364	Water	-	-	-	-	2,000	2,000	
43943	6461	Radio System	41,082	41,512	41,708	42,530	43,350	43,350	
43943	6514	Building Equipment	250	-	-	-	-	-	
43943	6543	Billing Fees	128,934	139,656	103,405	123,491	120,000	120,000	
43943	6599	Other Miscellaneous Expense	-	3,984	3,995	-	30,000	30,000	
43943	6641	Capital Outlay Contingency	26,864	43,960	252,892	191,000	311,000	311,000	
43943	6689	Other Contingency	22,222	(118,086)	5,445	-	-	-	
43943	6902	Bond Principal Payment	-	-	-	94,114	94,114	94,114	
43943	6921	Bond Interest Payment	-	-	81,518	76,342	71,342	71,342	
43943	7001	Overhead - Transfer to GF	322,285	321,521	355,632	380,000	400,000	400,000	
DEPARTMENT TOTALS			1,262,864	1,183,940	1,607,468	1,799,000	2,196,542	2,196,542	22.1%



**TOWN OF STRATFORD
ADOPTED OPERATING BUDGET
FISCAL YEAR 2012**

DOG FUND

**TOWN OF STRATFORD
ADOPTED OPERATING BUDGET
FISCAL YEAR 2012**

ORG	OBJ	DEPARTMENT/DESCRIPTION	FY 2008 ACTUAL	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 BUDGET	FY2012 MAYOR PROPOSED	FY2012 TC ADOPTED BUDGET	PERCENT CHANGE
DOG FUND - REVENUES									
DOG FUND									
34934	5001	Transfer from General Fund	211,919	196,904	201,997	198,552	157,269	201,773	
			211,919	196,904	201,997	198,552	157,269	201,773	1.6%
DOG WARDEN									
34934	4381	Dog Licenses	19,151	18,577	20,324	20,000	13,000	13,000	
34934	4382	Dog Warden Fees	3,304	3,603	4,070	4,000	4,000	4,000	
34934	4383	Dog Surcharges	1,713	2,027	2,076	1,500	1,800	1,800	
34934	4385	Dog Warden Misc. Revenue	-	724	(1,035)	7,000	6,000	6,000	
			24,168	24,931	25,435	32,500	24,800	24,800	-23.7%
INVESTMENT INCOME									
34934	4501	Investment Income	799	352	70	200	20	20	
			799	352	70	200	20	20	-90.0%
GRAND TOTALS			236,886	222,186	227,502	231,252	182,089	226,593	-2.0%
DOG FUND - EXPENSES									
Animal Control Officer Assistant ACO (2)									
34934	6003	Payroll - Regular	112,724	120,058	147,598	154,352	116,389	160,893	
34934	6004	Payroll - Part Time	12,328	14,664	18,166	15,000	18,200	18,200	
34934	6009	Payroll - Supplementary	1,373	1,278	3,434	15,000	5,000	5,000	
34934	6020	Payroll - Overtime	5,579	3,357	321	3,000	500	500	
34934	6022	Shift Differential	685	420	696	500	700	700	
34934	6058	Uniform Maintenance	1,649	2,179	3,229	2,300	2,300	2,300	
34934	6155	Dog Food	1,127	1,136	1,200	1,200	1,200	1,200	
34934	6225	Other Repair & Maintenance Supplies	3,918	5,448	3,953	5,500	4,000	4,000	
34934	6302	Equipment Service	1,293	1,048	1,335	1,600	1,400	1,400	
34934	6362	Electric	4,100	5,761	4,217	5,000	5,000	5,000	
34934	6384	Veterinarian Services	10,062	9,382	9,500	9,500	9,500	9,500	
34934	6502	Advertising	1,492	1,598	2,090	3,000	2,500	2,500	
34934	6518	Fees & Survey	357	320	396	300	400	400	
34934	6524	State Licenses	21,772	13,170	14,076	15,000	15,000	15,000	
DEPARTMENT TOTALS			178,459	179,818	210,212	231,252	182,089	226,593	-2.0%